

MEMORANDUM FOR:

SUBJECT : Study of the DCI's Coordination Methods

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1. I refer to our previous discussions on the above and your related talks with [redacted] AD/DCI/IC. Proceed with the above project, as described in your 11 January 1974 proposal. You are to work with [redacted] and me and have full access to all past, present and future activities of the Intelligence Community Staff while on this project. I may later want you to expand the completed "coordination models" into a proposed "Intelligence Community System" similar to your development of the Defense Intelligence Plan in DIA or the National COMINT Plan while in NSA.

2. I request that other policy and management activities of the Intelligence Community also cooperate with you in gathering pertinent data for this endeavor. Completion of this unique project should provide the entire community with a better appreciation of its complex interworkings, relationships and methods.

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"A model is a collection of assertions about some reality--past, present, or predicted...a set of statements which...describe patterns of relationships...between components...a model is a scientific tool." Simulation in International Relations, Guetzkov, et al.

"Network modeling...the graphicsdisplay of relationships among activities...to describe the sequence relationships among activities...can...be used...in PERT (Program Evaluation and Review Technique)...there are efficient...procedures for obtaining...information about flows through the network....The simulation model...provides management with an experimental laboratory in which new policies...schedules and changes in other decision variables can be introduced...and the consequences estimated." Management: Concepts and Practice, Brown (ed), Industrial College of the Armed Forces, (1967.)